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# Investigating Fraud in Malaysian Transportation Projects: Insights from Game Theory

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#### Abstract

Fraud in Malaysia's transport sector has been a persistent issue, significantly impacting the efficiency and integrity of infrastructure development. This sector, encompassing road, rail, and maritime transport, is vital for the country's economic growth and connectivity. However, the prevalence of fraudulent activities has raised serious concerns about the effective use of public funds and the quality of transport projects. Game theory provides a robust framework for analysing and addressing fraud in various contexts. By modelling the strategic interactions between different players, game theory helps in understanding the incentives and predicting the outcomes of fraudulent behaviour. This understanding can inform the design of more effective fraud detection and prevention strategies. As demonstrated in various case studies, the application of game theory in fraud investigations can lead to improved risk assessments, audit planning, and the design of anti-fraud mechanisms. By leveraging game theory, investigators can enhance the effectiveness of their efforts to combat fraud and promote integrity in organizations. The Malaysian Anti-Corruption Commission (SPRM) has played a pivotal role in combating corruption within the transport sector, highlighting the need for stringent measures and continuous vigilance. Overall, game theory's application in fraud detection and prevention offers valuable insights and strategies to mitigate corruption and promote ethical governance in Malaysia's transport sector.

#### Keywords: Fraud, Corruption, Game Theory

#### 1. Introduction

The Malaysian Anti-Corruption Commission (SPRM) has played a pivotal role in combating corruption and misconduct within the country's transport development projects. One notable case involved the arrest of directors from a sub-contractor company linked to a highway construction project in the Klang Valley, valued at over RM1 billion. This case highlighted the SPRM's commitment to addressing large-scale corruption in infrastructure projects (Malay Mail, 2024).

Furthermore, the SPRM's efforts are underscored by the broader context of corruption in Malaysia, where significant cases such as the Sabah Water Department scandal and the Port Klang Free Zone (PKFZ) scandal have demonstrated the deep-rooted nature of corruption within government institutions



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(ABAC® Group, 2021). These cases illustrate the SPRM's ongoing battle against corruption, emphasizing the need for stringent measures and continuous vigilance. The SPRM's proactive approach is also evident in its timeline of cases, which provides the public with accurate and official information on the status of high-profile investigations. This transparency not only fosters public trust but also ensures accountability within government agencies and local authorities (SPRM, 2024).

Nevertheless, the SPRM's interventions in transport development projects and other sectors underscore its critical role in mitigating corruption and promoting ethical governance in Malaysia.

Fraud in Malaysia's transport sector has been a persistent issue, impacting the efficiency and integrity of infrastructure development. The sector, which includes road, rail, and maritime transport, is crucial for the country's economic growth and connectivity. However, the prevalence of fraudulent activities has raised concerns about the effective use of public funds and the quality of transport projects.

Misuse of public funds in the transport sector often involves embezzlement, fraud, and misallocation of resources. These activities can occur at various stages of project implementation, from the planning and tendering processes to the execution and maintenance phases. Common forms of misuse include:

- 1. **Embezzlement and Fraud**: Officials and contractors may divert funds intended for transport projects into personal accounts or use them for unauthorized purposes. For instance, the Malaysian Anti-Corruption Commission (MACC) has investigated numerous cases where funds were siphoned off through false claims and inflated project costs (New Straits Times, 2023).
- 2. **Misallocation of Resources**: Funds may be allocated to projects that do not align with public needs or priorities, often due to political influence or corruption. This misallocation can result in underfunded essential projects and overfunded non-essential ones, leading to inefficiencies and wastage (The Sun, 2024).
- 3. Lack of Transparency and Accountability: The absence of transparent processes and robust oversight mechanisms can facilitate the misuse of funds. Without proper checks and balances, it becomes easier for corrupt practices to go unnoticed and unpunished (PwC, 2020).

The social cost of misusing public funds in the transport sector is substantial, affecting various aspects of society and the economy. Key impacts include:

- 1. **Reduced Quality of Infrastructure**: Misuse of funds often leads to substandard construction and maintenance of transport infrastructure. Poor-quality roads, railways, and public transport systems can result in increased accidents, higher maintenance costs, and reduced efficiency in transportation (Abdullah, 2021).
- 2. Economic Inefficiencies: Corruption and mismanagement of funds can lead to delays and cost overruns in transport projects. These inefficiencies increase the overall cost of infrastructure development and reduce the economic benefits that such projects are supposed to deliver (Rahman, 2022).
- 3. Erosion of Public Trust: When public funds are misused, it undermines trust in government institutions and public officials. This erosion of trust can lead to decreased public engagement



and cooperation, making it more challenging to implement future projects and policies effectively (Hassan, 2023).

4. **Social Inequality**: Misallocation of resources can exacerbate social inequalities, as funds may be diverted away from projects that benefit marginalized communities. This can lead to uneven development and increased disparities in access to essential services and opportunities (Lim, 2021).

Oversight mechanisms are vital for ensuring that public funds are used efficiently and effectively. They provide a system of checks and balances that can identify and address issues of corruption and mismanagement. In the context of Malaysia's transport sector, robust oversight mechanisms can help todetect fraud and corruption. Independent oversight bodies and internal audits can uncover fraudulent activities and corruption, which might otherwise go unnoticed. By identifying these issues early, corrective actions can be taken to mitigate their impact (PwC, 2020). Besides, regular audits and transparent reporting hold public officials and contractors accountable for their actions. This accountability is crucial for maintaining public trust and ensuring that projects are completed to a high standard (Hassan, 2023; The Sun, 2024). Also, effective oversight can lead to more efficient use of resources by identifying areas where funds are being wasted or misallocated. This can result in cost savings and more timely completion of projects (Rahman, 2022).

## 2.0 Historical Context and Previous Cases

Historically, Malaysia has faced several high-profile corruption cases within its transport sector. One of the most notable cases is the Port Klang Free Zone (PKFZ) scandal, which came to light in the late 2000s. The project, initially estimated to cost RM1.8 billion, ballooned to over RM12 billion due to mismanagement and corruption. Investigations revealed that officials had engaged in fraudulent activities, including inflating project costs and awarding contracts without proper tender processes( The Sun, 2024). Another significant case is the Sabah Water Department scandal, where senior officials were found to have embezzled funds meant for water infrastructure projects. Although not directly related to transport, this case highlighted the broader issue of corruption in public infrastructure projects and the need for stringent oversight (Ramli& Hamid, 2023).

The Malaysian Anti-Corruption Commission (SPRM) has been at the forefront of combating corruption in the transport sector. Established in 2009, SPRM is tasked with investigating and prosecuting corruption cases across all sectors, including transport. The commission has implemented various measures to enhance transparency and accountability, such as the introduction of the National Anti-Corruption Plan (NACP) 2019-2023, which outlines strategies to prevent and address corruption in public and private sectors (SPRM, 2024).

In recent years, the transport sector has continued to grapple with fraud and corruption. The Klang Valley Double Tracking (KVDT) project, for instance, faced scrutiny when allegations of irregularities in the tender process emerged. The project, aimed at upgrading the railway infrastructure, was marred by accusations of favoritism and lack of transparency in awarding contracts. Moreover, the issue of illegal ride-hailing services, known as "keretasapu," has also plagued the transport sector. These unlicensed operators bypass legal frameworks, undermining the integrity of the sector and posing safety risks to



passengers. Despite enforcement efforts, the persistence of these illegal services highlights the challenges in regulating the sector effectively.

The prevalence of fraud in the transport sector has significant implications for public trust and infrastructure development. Mismanagement of funds and corrupt practices lead to substandard projects, delays, and increased costs, ultimately affecting the quality of transport services. Public confidence in government institutions is eroded when corruption is perceived to be rampant, making it imperative for authorities to take decisive action against fraudulent activities.

# 3.0 Research Methodology: Game Theory as The Fraud Investigations Techniques

Game theory, a mathematical framework for analyzing strategic interactions among rational decisionmakers, has significant applications in fraud investigation. By modeling the behavior of various stakeholders involved in fraudulent activities, game theory helps in understanding the incentives, predicting outcomes, and designing effective strategies to detect and prevent fraud. We are going to explores how game theory can be utilized in fraud investigations, with references to noted fraud cases happened in Malaysia recently.

Fraudulent activities often involve multiple players, including perpetrators, victims, and investigators. Game theory provides a structured approach to analyze these interactions. According to Wilks and Zimbelman (2004), game theory can enhance auditors' ability to detect and prevent fraudulent financial reporting by focusing on strategic reasoning and the strategic nature of fraud. By identifying the players, their possible strategies, and the associated payoffs, investigators can better understand the motivations behind fraudulent actions.

The key concepts in Game Theory applied to Fraud are (as illustrated in chart below:

- 1. **Nash Equilibrium**: A situation where no player can benefit by unilaterally changing their strategy, given the strategies of others. In fraud investigations, identifying Nash equilibria helps in understanding the stable states of fraudulent behavior and the conditions under which fraud is likely to occur (Ben abdelaziz, Neifar, & de Bourmont, 2014).
- 2. **Principal-Agent Model**: This model addresses the conflict of interest between a principal (e.g., shareholders) and an agent (e.g., managers) who has more information. Game theory helps in designing contracts and monitoring mechanisms to align the interests of both parties and reduce the risk of fraud (Jensen & Meckling, 1976).
- 3. **Signaling and Screening**: These concepts involve actions taken by one party to reveal or conceal information. In fraud detection, game theory can model how perpetrators might signal false information and how investigators can design screening mechanisms to detect such signals (Spence, 1973).





Relationship between Game Theory and Fraud Risk Investigation

# 4.0 Selected Six Fraud Cases (2020-Present)

To select the most suitable cases for analysis using game theory techniques, we have identified six prominent cases reported by the Ministry of Transport of Malaysia since 2020.

#### **Case Study 1: Klang Valley Double Tracking (KVDT) Project**

The Klang Valley Double Tracking (KVDT) project has been a focal point of controversy and allegations of corruption. The project, aimed at upgrading the railway infrastructure to improve connectivity and reduce congestion, faced scrutiny when irregularities in the tender process were reported. Allegations included favoritism and lack of transparency in awarding contracts, which led to delays and increased costs. The Malaysian Anti-Corruption Commission (SPRM) launched an investigation to address these concerns and ensure accountability (Malay Mail, 2024).

#### **Case Study 2: Sabah Water Department Scandal**

Although primarily related to water infrastructure, the Sabah Water Department scandal has significant implications for the transport sector. Senior officials were found to have embezzled funds meant for water projects, highlighting the broader issue of corruption in public infrastructure. The scandal underscored the need for stringent oversight and transparent management of public funds to prevent similar occurrences in transport projects (ABAC® Group, 2021).

# Case Study 3: Port Klang Free Zone (PKFZ) Scandal

The PKFZ scandal remains one of Malaysia's most infamous corruption cases. Initially estimated to cost RM1.8 billion, the project's cost ballooned to over RM12 billion due to mismanagement and fraudulent activities. Investigations revealed that officials had inflated project costs and awarded contracts without



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proper tender processes. The scandal had long-term effects on public trust and highlighted the need for

robust anti-corruption measures in large-scale infrastructure projects (ABAC® Group, 2021).

# Case Study 4: Illegal Ride-Hailing Services ("KeretaSapu")

The issue of illegal ride-hailing services, known as "keretasapu," has plagued Malaysia's transport sector. These unlicensed operators bypass legal frameworks, undermining the integrity of the sector and posing safety risks to passengers. Despite enforcement efforts, the persistence of these illegal services highlights the challenges in regulating the sector effectively. The Ministry of Transport has been urged to address this issue more rigorously to protect public safety and ensure fair competition (The Sun Daily, 2024).

# **Case Study 5: Penang Undersea Tunnel Project**

The Penang Undersea Tunnel project has also been marred by allegations of corruption. The project, intended to improve connectivity between Penang Island and the mainland, faced accusations of inflated costs and irregularities in the awarding of contracts. The SPRM conducted investigations to uncover the extent of the corruption and hold those responsible accountable. This case further emphasizes the need for transparency and accountability in large infrastructure projects (The Star, 2023).

## Case Study 6: LRT3 Project Delays and Cost Overruns

The Light Rail Transit 3 (LRT3) project, aimed at expanding the urban rail network in the Klang Valley, has experienced significant delays and cost overruns. Allegations of mismanagement and corruption have been cited as contributing factors. The SPRM has been involved in investigating these issues to ensure that public funds are used efficiently and that the project is completed without further delays (New Straits Times, 2023).

The prevalence of fraud in Malaysia's transport sector has far-reaching implications. Mismanagement of funds and corrupt practices lead to substandard projects, delays, and increased costs, ultimately affecting the quality of transport services. Public confidence in government institutions is eroded when corruption is perceived to be rampant, making it imperative for authorities to take decisive action against fraudulent activities.

#### 5.0 Results of Game Theory Analysis of Notable Fraud Cases in Malaysia's Transport Sector

Game theory provides a useful framework for analyzing strategic interactions among various stakeholders in the context of corruption and fraud in Malaysia's transport sector. By examining the incentives and potential outcomes for different players, we can better understand the dynamics at play and identify strategies to mitigate corruption.

# 5.1 Case Study 1: Klang Valley Double Tracking (KVDT) Project

The Klang Valley Double Tracking (KVDT) project, aimed at upgrading the railway infrastructure to improve connectivity and reduce congestion, has been a focal point of controversy due to allegations of corruption. This case involves multiple stakeholders, each with their own strategies and potential payoffs. By applying game theory, we can analyze the strategic interactions between these players and understand the dynamics of corruption in this context.



# 5.1.1 Players

- 1. Government Officials: Responsible for overseeing the project and awarding contracts.
- 2. **Contractors**: Competing for contracts to execute the project.
- 3. Malaysian Anti-Corruption Commission (SPRM): Tasked with investigating and addressing corruption.
- 4. **Public**: The general populace who are the end beneficiaries of the project.

#### 5.1.2 Strategies

- Government Officials:
  - Engage in Corrupt Practices: Favoritism, lack of transparency, accepting bribes.
  - Act with Integrity: Ensuring fair and transparent processes.
- Contractors:
  - Participate in Corrupt Practices: Bribery, collusion to secure contracts.
  - **Compete Fairly**: Bidding honestly and adhering to regulations.
- SPRM:
  - **Investigate Thoroughly**: Conducting comprehensive investigations to uncover corruption.
  - **Overlook Irregularities**: Ignoring or inadequately addressing corruption.
- Public:
  - **Demand Accountability**: Actively seeking transparency and holding officials accountable.
  - **Remain Passive**: Not engaging in oversight or demanding accountability.

#### 5.1.3 Payoffs

- Government Officials:
  - **Engage in Corrupt Practices**: Gain personal benefits (e.g., bribes) but risk legal consequences and loss of public trust.
  - Act with Integrity: Maintain public trust and avoid legal consequences but may miss out on personal gains.
- Contractors:
  - **Participate in Corrupt Practices**: Gain contracts and profits but risk legal consequences and reputational damage.
  - **Compete Fairly**: Maintain a good reputation and avoid legal issues but face the uncertainty of winning contracts.
- SPRM:
  - **Investigate Thoroughly**: Gain credibility and public trust but face resource constraints and potential political pressure.
  - **Overlook Irregularities**: Avoid resource strain and political backlash but lose credibility and public trust.
- Public:
  - **Demand Accountability**: Gain improved infrastructure and governance but face the effort of mobilization and potential backlash.



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• **Remain Passive**: Avoid the effort of mobilization but risk poor infrastructure and governance.

#### 5.1.4 Nash Equilibrium

The Nash Equilibrium in this context depends on the expectations and strategies of the players:

- Scenario 1: If government officials and contractors expect SPRM to investigate thoroughly and the public to demand accountability, they are less likely to engage in corrupt practices. This equilibrium promotes integrity and transparency, leading to better project outcomes and public trust.
- Scenario 2: Conversely, if government officials and contractors expect SPRM to overlook irregularities and the public to remain passive, corruption is more likely to occur. This equilibrium results in personal gains for corrupt players but leads to poor project outcomes, legal consequences, and loss of public trust.

#### **5.1.5** Conclusion

By applying game theory to the KVDT project, we can see how the strategic interactions between government officials, contractors, SPRM, and the public influence the likelihood of corruption. Understanding these dynamics helps in designing effective anti-corruption strategies, such as enhancing the capacity of SPRM, promoting public engagement, and ensuring transparent processes. These measures can shift the equilibrium towards integrity and accountability, ultimately leading to better governance and project outcomes.

#### 5.2. Case Study 2: Sabah Water Department Scandal

The Sabah Water Department scandal is a significant case of corruption that has implications for the broader public infrastructure sector, including transportation. This case involves multiple stakeholders, each with their own strategies and potential payoffs. By applying game theory, we can analyze the strategic interactions between these players and understand the dynamics of corruption in this context.

#### 5.2.1 Players

- 1. Senior Officials: Responsible for managing funds allocated for water infrastructure projects.
- 2. Contractors: Competing for contracts to execute the projects.
- 3. Malaysian Anti-Corruption Commission (SPRM): Tasked with investigating and addressing corruption.
- 4. **Public**: The general populace who are the end beneficiaries of the projects.

#### **5.2.2 Strategies**

- Senior Officials:
  - Embezzle Funds: Diverting funds meant for public projects into personal accounts.
  - Manage Funds Properly: Ensuring that funds are used as intended for project development.
- Contractors:
  - Collude with Officials: Engaging in corrupt practices to secure contracts.
  - **Operate Transparently**: Competing fairly and adhering to regulations.



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- SPRM:
  - **Investigate Thoroughly**: Conducting comprehensive investigations to uncover corruption.
  - **Overlook Embezzlement**: Ignoring or inadequately addressing corruption.
- Public:
  - **Demand Accountability**: Actively seeking transparency and holding officials accountable.
  - **Remain Passive**: Not engaging in oversight or demanding accountability.

#### 5.2.3 Payoffs

- Senior Officials:
  - **Embezzle Funds**: Gain personal wealth but risk legal consequences and loss of public trust.
  - Manage Funds Properly: Maintain public trust and avoid legal consequences but miss out on personal gains.
- Contractors:
  - **Collude with Officials**: Gain contracts and profits but risk legal consequences and reputational damage.
  - **Operate Transparently**: Maintain a good reputation and avoid legal issues but face the uncertainty of winning contracts.
- SPRM:
  - **Investigate Thoroughly**: Gain credibility and public trust but face resource constraints and potential political pressure.
  - **Overlook Embezzlement**: Avoid resource strain and political backlash but lose credibility and public trust.
- Public:
  - **Demand Accountability**: Gain improved infrastructure and governance but face the effort of mobilization and potential backlash.
  - **Remain Passive**: Avoid the effort of mobilization but risk poor infrastructure and governance.

#### 5.2.4 Nash Equilibrium

The Nash Equilibrium in this context depends on the expectations and strategies of the players:

- Scenario 1: If senior officials and contractors expect SPRM to investigate thoroughly and the public to demand accountability, they are less likely to engage in embezzlement and collusion. This equilibrium promotes integrity and transparency, leading to better project outcomes and public trust.
- Scenario 2: Conversely, if senior officials and contractors expect SPRM to overlook embezzlement and the public to remain passive, corruption is more likely to occur. This equilibrium results in personal gains for corrupt players but leads to poor project outcomes, legal consequences, and loss of public trust.



# 5.2.5 Conclusion

By applying game theory to the Sabah Water Department scandal, we can see how the strategic interactions between senior officials, contractors, SPRM, and the public influence the likelihood of corruption. Understanding these dynamics helps in designing effective anti-corruption strategies, such as enhancing the capacity of SPRM, promoting public engagement, and ensuring transparent processes. These measures can shift the equilibrium towards integrity and accountability, ultimately leading to better governance and project outcomes.

# 5.3 Case Study 3: Port Klang Free Zone (PKFZ) Scandal

The Port Klang Free Zone (PKFZ) scandal is one of Malaysia's most infamous corruption cases, involving significant financial mismanagement and fraudulent activities. This case involves multiple stakeholders, each with their own strategies and potential payoffs. By applying game theory, we can analyze the strategic interactions between these players and understand the dynamics of corruption in this context.

# 5.3.1 Players

- 1. Government Officials: Responsible for overseeing the PKFZ project and awarding contracts.
- 2. Contractors: Competing for contracts to execute the project.
- 3. Malaysian Anti-Corruption Commission (SPRM): Tasked with investigating and addressing corruption.
- 4. **Public**: The general populace who are the end beneficiaries of the project.

#### **5.3.2 Strategies**

- Government Officials:
  - **Engage in Corrupt Practices**: Inflating project costs, awarding contracts without proper processes, accepting bribes.
  - Act with Integrity: Ensuring fair and transparent processes.
- Contractors:
  - Participate in Corrupt Practices: Bribery, collusion to secure contracts.
  - **Compete Fairly**: Bidding honestly and adhering to regulations.
- SPRM:
  - **Investigate Thoroughly**: Conducting comprehensive investigations to uncover corruption.
  - **Overlook Irregularities**: Ignoring or inadequately addressing corruption.
- Public:
  - **Demand Accountability**: Actively seeking transparency and holding officials accountable.
  - **Remain Passive**: Not engaging in oversight or demanding accountability.

#### 5.3.3 Payoffs

- Government Officials:
  - **Engage in Corrupt Practices**: Gain personal benefits (e.g., bribes) but risk legal consequences and loss of public trust.



- Act with Integrity: Maintain public trust and avoid legal consequences but may miss out on personal gains.
- Contractors:
  - **Participate in Corrupt Practices**: Gain contracts and profits but risk legal consequences and reputational damage.
  - **Compete Fairly**: Maintain a good reputation and avoid legal issues but face the uncertainty of winning contracts.
- SPRM:
  - **Investigate Thoroughly**: Gain credibility and public trust but face resource constraints and potential political pressure.
  - **Overlook Irregularities**: Avoid resource strain and political backlash but lose credibility and public trust.
- Public:
  - **Demand Accountability**: Gain improved infrastructure and governance but face the effort of mobilization and potential backlash.
  - **Remain Passive**: Avoid the effort of mobilization but risk poor infrastructure and governance.

# 5.3.4 Nash Equilibrium

The Nash Equilibrium in this context depends on the expectations and strategies of the players:

- Scenario 1: If government officials and contractors expect SPRM to investigate thoroughly and the public to demand accountability, they are less likely to engage in corrupt practices. This equilibrium promotes integrity and transparency, leading to better project outcomes and public trust.
- Scenario 2: Conversely, if government officials and contractors expect SPRM to overlook irregularities and the public to remain passive, corruption is more likely to occur. This equilibrium results in personal gains for corrupt players but leads to poor project outcomes, legal consequences, and loss of public trust.

# 5.3.5 Conclusion

By applying game theory to the PKFZ scandal, we can see how the strategic interactions between government officials, contractors, SPRM, and the public influence the likelihood of corruption. Understanding these dynamics helps in designing effective anti-corruption strategies, such as enhancing the capacity of SPRM, promoting public engagement, and ensuring transparent processes. These measures can shift the equilibrium towards integrity and accountability, ultimately leading to better governance and project outcomes.

# 5.4 Case Study 4: Illegal Ride-Hailing Services ("KeretaSapu")

The issue of illegal ride-hailing services, known as "keretasapu," has been a persistent problem in Malaysia's transport sector. This case involves multiple stakeholders, each with their own strategies and potential payoffs. By applying game theory, we can analyze the strategic interactions between these players and understand the dynamics of illegal ride-hailing operations.



## 5.4.1 Players

- 1. **Illegal Ride-Hailing Operators**: Individuals or groups providing unlicensed ride-hailing services.
- 2. Legal Ride-Hailing Operators: Companies and drivers operating within the legal framework.
- 3. Government Regulators: Authorities responsible for enforcing transport regulations.
- 4. **Public**: The general populace who use ride-hailing services.

## 5.4.2 Strategies

- Illegal Operators:
  - **Continue Operating Illegally**: Providing ride-hailing services without proper licenses and regulations.
  - **Comply with Regulations**: Obtaining necessary licenses and adhering to legal requirements.
- Legal Operators:
  - **Compete Fairly**: Operating within the legal framework and competing based on service quality and pricing.
  - **Engage in Anti-Competitive Practices**: Using unfair methods to undermine illegal operators or other competitors.
- Government Regulators:
  - Enforce Regulations Strictly: Actively monitoring and penalizing illegal operators.
  - **Be Lenient**: Overlooking or inadequately addressing illegal operations.
- Public:
  - Use Legal Services: Choosing to use licensed ride-hailing services for safety and reliability.
  - **Use Illegal Services**: Opting for illegal ride-hailing services, often due to lower costs or convenience.

# 5.4.3 Payoffs

- Illegal Operators:
  - **Continue Operating Illegally**: Gain profits from operating without regulatory costs but risk legal consequences and loss of business if caught.
  - **Comply with Regulations**: Avoid legal risks but incur costs associated with licensing and compliance.
- Legal Operators:
  - **Compete Fairly**: Gain market share from fair competition but risk losing business to illegal operators who offer lower prices.
  - **Engage in Anti-Competitive Practices**: Potentially increase market share but risk legal consequences and reputational damage.
- Government Regulators:
  - **Enforce Regulations Strictly**: Gain public trust and ensure a level playing field but face resource constraints and potential backlash from illegal operators.
  - **Be Lenient**: Avoid resource strain and potential backlash but lose public trust and allow illegal operations to persist.
- Public:



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- Use Legal Services: Gain safety and reliability but may face higher costs.
- Use Illegal Services: Benefit from lower costs and convenience but risk safety and reliability.

#### 5.4.4 Nash Equilibrium

The Nash Equilibrium in this context depends on the expectations and strategies of the players:

- Scenario 1: If illegal operators expect strict enforcement from government regulators and the public prefers legal services, they are more likely to comply with regulations. This equilibrium promotes a legal and regulated ride-hailing market, leading to improved safety and reliability for the public.
- Scenario 2: Conversely, if illegal operators expect lenient enforcement and the public is indifferent or prefers illegal services due to lower costs, illegal operations are more likely to persist. This equilibrium results in continued illegal ride-hailing activities, posing risks to safety and undermining the legal market.

#### **5.4.5** Conclusion

By applying game theory to the issue of illegal ride-hailing services, we can see how the strategic interactions between illegal operators, legal operators, government regulators, and the public influence the prevalence of illegal operations. Understanding these dynamics helps in designing effective strategies to combat illegal ride-hailing, such as enhancing enforcement, promoting public awareness, and ensuring fair competition. These measures can shift the equilibrium towards a regulated and safe ride-hailing market, ultimately benefiting all stakeholders.

#### 5.5 Case Study 5: Penang Undersea Tunnel Project

The Penang Undersea Tunnel project, intended to improve connectivity between Penang Island and the mainland, has been marred by allegations of corruption. This case involves multiple stakeholders, each with their own strategies and potential payoffs. By applying game theory, we can analyze the strategic interactions between these players and understand the dynamics of corruption in this context.

#### 5.5.1 Players

- 1. Government Officials: Responsible for overseeing the Penang Undersea Tunnel project and awarding contracts.
- 2. **Contractors**: Competing for contracts to execute the project.
- 3. Malaysian Anti-Corruption Commission (SPRM): Tasked with investigating and addressing corruption.
- 4. **Public**: The general populace who are the end beneficiaries of the project.

#### **5.5.2 Strategies**

- Government Officials:
  - **Engage in Corrupt Practices**: Inflating project costs, awarding contracts without proper processes, accepting bribes.
  - Act with Integrity: Ensuring fair and transparent processes.
- Contractors:



- Participate in Corrupt Practices: Bribery, collusion to secure contracts.
- **Compete Fairly**: Bidding honestly and adhering to regulations.
- SPRM:
  - **Investigate Thoroughly**: Conducting comprehensive investigations to uncover corruption.
  - **Overlook Irregularities**: Ignoring or inadequately addressing corruption.
- Public:
  - **Demand Accountability**: Actively seeking transparency and holding officials accountable.
  - **Remain Passive**: Not engaging in oversight or demanding accountability.

#### 5.5.3 Payoffs

- Government Officials:
  - **Engage in Corrupt Practices**: Gain personal benefits (e.g., bribes) but risk legal consequences and loss of public trust.
  - Act with Integrity: Maintain public trust and avoid legal consequences but may miss out on personal gains.
- Contractors:
  - **Participate in Corrupt Practices**: Gain contracts and profits but risk legal consequences and reputational damage.
  - **Compete Fairly**: Maintain a good reputation and avoid legal issues but face the uncertainty of winning contracts.
- SPRM:
  - **Investigate Thoroughly**: Gain credibility and public trust but face resource constraints and potential political pressure.
  - **Overlook Irregularities**: Avoid resource strain and political backlash but lose credibility and public trust.
- Public:
  - **Demand Accountability**: Gain improved infrastructure and governance but face the effort of mobilization and potential backlash.
  - **Remain Passive**: Avoid the effort of mobilization but risk poor infrastructure and governance.

# 5.5.4 Nash Equilibrium

The Nash Equilibrium in this context depends on the expectations and strategies of the players:

- Scenario 1: If government officials and contractors expect SPRM to investigate thoroughly and the public to demand accountability, they are less likely to engage in corrupt practices. This equilibrium promotes integrity and transparency, leading to better project outcomes and public trust.
- Scenario 2: Conversely, if government officials and contractors expect SPRM to overlook irregularities and the public to remain passive, corruption is more likely to occur. This equilibrium results in personal gains for corrupt players but leads to poor project outcomes, legal consequences, and loss of public trust.



# 5.5.5 Conclusion

By applying game theory to the Penang Undersea Tunnel project, we can see how the strategic interactions between government officials, contractors, SPRM, and the public influence the likelihood of corruption. Understanding these dynamics helps in designing effective anti-corruption strategies, such as enhancing the capacity of SPRM, promoting public engagement, and ensuring transparent processes. These measures can shift the equilibrium towards integrity and accountability, ultimately leading to better governance and project outcomes.

# 5.6 Case Study 6: LRT3 Project Delays and Cost Overruns

The Light Rail Transit 3 (LRT3) project, aimed at expanding the urban rail network in the Klang Valley, has experienced significant delays and cost overruns. Allegations of mismanagement and corruption have been cited as contributing factors. This case involves multiple stakeholders, each with their own strategies and potential payoffs. By applying game theory, we can analyze the strategic interactions between these players and understand the dynamics of corruption in this context.

# 5.6.1 Players

- 1. Government Officials: Responsible for overseeing the LRT3 project and awarding contracts.
- 2. Contractors: Competing for contracts to execute the project.
- 3. Malaysian Anti-Corruption Commission (SPRM): Tasked with investigating and addressing corruption.
- 4. **Public**: The general populace who are the end beneficiaries of the project.

#### **5.6.2 Strategies**

- Government Officials:
  - Engage in Corrupt Practices: Mismanagement, inflating project costs, accepting bribes.
  - Act with Integrity: Ensuring fair and transparent processes.
- Contractors:
  - Participate in Corrupt Practices: Bribery, collusion to secure contracts.
  - **Compete Fairly**: Bidding honestly and adhering to regulations.
- SPRM:
  - **Investigate Thoroughly**: Conducting comprehensive investigations to uncover corruption.
  - **Overlook Irregularities**: Ignoring or inadequately addressing corruption.
- Public:
  - **Demand Accountability**: Actively seeking transparency and holding officials accountable.
  - **Remain Passive**: Not engaging in oversight or demanding accountability.

#### 5.6.3 Payoffs

- Government Officials:
  - **Engage in Corrupt Practices**: Gain personal benefits (e.g., bribes) but risk legal consequences and loss of public trust.



- Act with Integrity: Maintain public trust and avoid legal consequences but may miss out on personal gains.
- Contractors:
  - **Participate in Corrupt Practices**: Gain contracts and profits but risk legal consequences and reputational damage.
  - **Compete Fairly**: Maintain a good reputation and avoid legal issues but face the uncertainty of winning contracts.
- SPRM:
  - **Investigate Thoroughly**: Gain credibility and public trust but face resource constraints and potential political pressure.
  - **Overlook Irregularities**: Avoid resource strain and potential backlash but lose credibility and public trust.
- Public:
  - **Demand Accountability**: Gain improved infrastructure and governance but face the effort of mobilization and potential backlash.
  - **Remain Passive**: Avoid the effort of mobilization but risk poor infrastructure and governance.

# 5.6.4 Nash Equilibrium

The Nash Equilibrium in this context depends on the expectations and strategies of the players:

- Scenario 1: If government officials and contractors expect SPRM to investigate thoroughly and the public to demand accountability, they are less likely to engage in corrupt practices. This equilibrium promotes integrity and transparency, leading to better project outcomes and public trust.
- Scenario 2: Conversely, if government officials and contractors expect SPRM to overlook irregularities and the public to remain passive, corruption is more likely to occur. This equilibrium results in personal gains for corrupt players but leads to poor project outcomes, legal consequences, and loss of public trust.

# 5.6.5 Conclusion

Game theory analysis reveals that the likelihood of corruption and fraud in Malaysia's transport sector depends significantly on the expectations and strategies of the involved players. Ensuring thorough investigations by SPRM and active public demand for accountability can shift the equilibrium towards integrity and transparency. Strengthening oversight mechanisms and promoting a culture of accountability are crucial steps in mitigating corruption and ensuring the efficient use of public funds. By understanding the strategic interactions between government officials, contractors, SPRM, and the public, we can design effective anti-corruption strategies. These strategies include enhancing the capacity of SPRM, promoting public engagement, and ensuring transparent processes. These measures can shift the equilibrium towards integrity and accountability, ultimately leading to better governance

# 6.0 Concluded Remarks on Game Theory in Fraud Cases Investigations

Game theory provides a powerful framework for analysing and addressing fraud in various contexts. By

and project outcomes.



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modelling the strategic interactions between different players, game theory helps in understanding the incentives and predicting the outcomes of fraudulent behaviour. This understanding can inform the design of more effective fraud detection and prevention strategies. As demonstrated in various case studies, the application of game theory in fraud investigations can lead to improved risk assessments, audit planning, and the design of anti-fraud mechanisms. By leveraging game theory, investigators can enhance the effectiveness of their efforts to combat fraud and promote integrity in organizations.

Game theory can be applied to various aspects of fraud detection and prevention. By modelling the interactions between potential fraudsters and auditors, game theory can help in assessing the risk of fraud. For example, auditors can use game theory to predict the likelihood of fraud occurring in different scenarios and allocate resources accordingly. This can lead to more efficient and effective audit planning.

Game theory can also inform audit planning by identifying the most effective strategies for detecting fraud. For instance, auditors can use game theory to determine the optimal frequency and timing of audits, as well as the areas to focus on. This can help in maximizing the chances of detecting fraud while minimizing the costs of auditing.Game theory can be used to design anti-fraud mechanisms that deter fraudulent behavior. For example, by understanding the incentives of fraudsters, organizations can design policies and controls that make fraud less attractive. This can include measures such as increasing the penalties for fraud, enhancing the likelihood of detection, and reducing the potential rewards of fraudulent activities.

While game theory provides valuable insights into fraud detection and prevention, it is not without its challenges and limitations. Fraud scenarios can be highly complex, involving multiple players with different objectives and strategies. Modelling these interactions accurately can be challenging and may require sophisticated mathematical tools.Game theory relies on certain assumptions, such as rational behavior and complete information. In reality, fraudsters may not always act rationally, and auditors may not have complete information about their strategies. Besides, fraud is a dynamic phenomenon, with fraudsters constantly adapting their strategies to evade detection. Game theory models need to be updated regularly to reflect these changes and remain effective.

In conclusion, game theory provides a powerful framework for analysing and addressing fraud in various contexts. By modelling the strategic interactions between different players, game theory helps in understanding the incentives and predicting the outcomes of fraudulent behaviour. This understanding can inform the design of more effective fraud detection and prevention strategies. As demonstrated in various case studies, the application of game theory in fraud investigations can lead to improved risk assessments, audit planning, and the design of anti-fraud mechanisms. By leveraging game theory, investigators can enhance the effectiveness of their efforts to combat fraud and promote integrity in organizations.

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